# Case Study: Multidimensional Analysis using Microsoft Excel 

1 Create a Pivot Table and navigate

## BUSINESS CASE

Robert Jones is a manager of several sales organizations at Global Bike Inc. and his responsibilities are monitoring and managing sales activities. He has a number of OLTP systems to assist with the recording of day-to-day transactions. At the end of each month, he is provided with a report which displays each sale. The format of the report is illustrated below. Although this report provides a lot of information, the information is not in a format that can easily assist in the type of decisions you are required to make. Robert has decided to examine the PivotTables as means of producing more useful reports.

The sales data is delivered by the IT Department in the following format (click to enlarge):


## TASK

The purpose of this exercise is to create a PivotTable in Microsoft Excel in order to analyze the data using the multidimensional reporting. A number of multi-dimensional navigational techniques will be introduced. Moreover, some special techniques for presenting key figures will be shown.

### 1.1 Open the Excel file

Open Excel 2010 and the file SalesdataPivotV01.xlsx.

### 1.2 Create Pivot Table

Start with a high level overview and create a pivot table, which shows the revenue in Germany and the US throughout the years.

| Sum of Revenue USD Column Labels |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
| Row Labels | DE | US |  |  |

1.3 Rotate

Rotate the view by swapping the axes.

| Sum of Revenue USD Column Labels |  |  | 2008 | 2009 | 2010 | 2011 | Grand Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Row Labels | $\rightarrow$ | 2007 |  |  |  |  |  |
| DE |  | \$30.951.628 | \$31.445.647 | \$31.765.085 | \$34.191.745 | \$35.146.741 | \$163.500.846 |
| US |  | \$29.764.202 | \$27.998.418 | \$20.845.731 | \$21.662.670 | \$21.479.002 | \$121.750.023 |
| Grand Total |  | \$60.715.830 | \$59.444.065 | \$52.610.816 | \$55.854.415 | \$56.625.743 | \$285.250.869 |

You can observe a different behavior of two countries: whereas Germany shows a continuous increase in revenue, there is a sharp decline in the US in 2009. Try now to identify reasons for this behaviour in the data! Do this by slicing the data (see the next step).

### 1.4 Slice

We analyze the data from Germany first and, therefore, do a slice on country. Switch the Key figure to Revenue in local currency.

| Sum of Revenue |  | Column Labels $\square$ | 2008 | 2009 | 2010 | 2011 Grand Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Row Labels | $\square$ | 2007 |  |  |  |  |  |
| DE |  | 22.986.729 $€$ | 23.353.620€ | 854 € | . 053 € | 295 | 121.426.551€ |
| Grand Total |  | 22.986.729€ | 23.353.620€ | 854 € | . 053 € | 295 | 121.426.551€ |

### 1.5 Drill down to Sales Organization and Customer

As next , drill down to the sales organization. There is no dependency visible: both sales organizations behave similarly.

| Country | DE $\quad$ T |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sum of Revenue | Column Labels - |  |  |  |  |  |
| Row Labels - | 2007 | 2008 | 2009 | 2010 | 2011 | Grand Total |
| DN00 | 12.424.033 € | 12.559.465 € | $12.718 .046 €$ | $13.653 .991 €$ | $13.753 .719 €$ | 65.109.253€ |
| DS00 | 10.562.696€ | 10.794.156€ | 10.872 .808 € | 11.739.062€ | 12.348.576€ | 56.317 .298 € |
| Grand Total | 22.986.729€ | $23.353 .620 €$ | $\mathbf{2 3 . 5 9 0 . 8 5 4 €}$ | $25.393 .053 €$ | 26.102.295€ | 121.426.551€ |

From sales organization, drill down to customer. Everything looks fine!

| Country | DE |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sum of Revenue | Column Labels - |  |  |  |  |  |
| Row Labels $\quad$ - | 2007 | 2008 | 2009 | 2010 | 2011 | Grave |
| - DN00 | 12.424.033 € | 12.559.465 € | 12.718.046€ | 13.653.991€ | 13.753.719 € | 65 |
| Alster Cycling | 1.603 .491 € | $1.639 .129 €$ | $1.677 .483 €$ | 1.760 .869 € | $1.874 .391 €$ |  |
| Capital Bikes | 2.591.710€ | $2.792 .880 €$ | 2.814.687€ | 2.958.624€ | $2.906 .314 €$ |  |
| Cruiser Bikes | 1.708.372€ | 1.684.626€ | $1.560 .919 €$ | 1.751.832 $€$ | 1.861.652€ |  |
| Drahtesel | 1.404.113€ | 1.288.207€ | 1.524.278€ | $1.357 .803 €$ | 1.429.301€ |  |
| Fahrpott | $1.240862 €$ | $1.305 .697 €$ | $1.200,520 €$ | $1.538 .322 €$ | $1.477 .796 €$ | $6$ |

### 1.6 Rotation

Check the dependency on the product category and product by rotating the cube.

| Country | DE $\quad$ Tr |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sum of Revenue | Column Labels |  |  |  | 2011 Grand Total |  |
| Row Labels $\quad$ - | 2007 | 2008 | 2009 | 2010 |  |  |
| $\pm$ ACC | 190.214,31€ | 194.456,55 € | 189.237,23€ | 202.478,85€ | 204.206,90€ | 980.593,84€ |
| EEBI |  |  |  | 1.503.480,00€ | 1.484.411,00€ | 2.987.891,00€ |
| E-Bike Tailwind |  |  |  | 1.503.480,00€ | 1.484.411,00 € | 2.987.891,00€ |
| $\Theta$ ORB | 7.022.849,23€ | 7.257.383,28€ | 7.274.412,22€ | 7.712.756,46€ | 7.529.578,22€ | 36.796.979,41€ |
| Men's Off Road Bike Fully | 2.788.030,08€ | 2.535.323,70€ | 2.779.382,40€ | 2.968.689,60€ | 2.971.596,60€ | 14.043.022,38€ |
| Men's Off Road Bike Hard Tail (Shimano) | 1.112.333,59 € | 1.333.333,50€ | 1.136.530,40€ | 1.295.726,40€ | 1.213.887,50€ | 6.091.811,39 € |
| Men's Off Road Bike Hard Tail (SRAM) | 2.001.246,39 € | 1.979.106,48€ | 2.060.294,40€ | 2.216.087,72 € | 2.069.510,04€ | 10.326.245,03€ |
| Women's Off Road Bike Fully | 1.121.239,17€ | 1.409.619,60€ | 1.298.205,02€ | 1.232.252,74€ | 1.274.584,08€ | 6.335.900,61€ |
| $\pm$ ROB | 6.826.215,08€ | 6.754.271,11€ | 6.954.173,72€ | 6.772.955,09€ | 7.355.858,41€ | 34.663.473,41€ |
| $\pm$ TOU | 8.882.504,30€ | 9.094.026,60€ | 9.113.443,50€ | 9.147.821,55 € | 9.468.673,58€ | 45.706.469,53€ |
| $\pm$ TRE | 64.946,20€ | 53.482,52€ | 59.587,15€ | 53.561,29€ | 59.567,11€ | 291.144,27€ |
| Grand Total | 22.986.729,12€ | 23.353.620,06€ | 23.590.853,82€ | 25.393.053,24€ | 26.102.295,22€ | 121.426.551,46€ |

We observe the introduction of a new product in 2010: the new E-bike Tailwind. Now analyze the new market in more details!

### 1.7 Show percentage values

Compare the new E-bike with other bikes. Filter the last two years an all bikes (filter on Division!). Instead of showing the revenue in absolute numbers, show values as \% of Column Total. Sort the data by revenue. We recognize that the new product already contributes more than $5 \%$ to the total revenue!


### 1.8 Drill-through

To finish the analysis of Germany find out, when the new E-bike was sold for the first time. For this have a look at all order items sorted by date.


### 1.9 Analyzing the US Data

In the following, we analyze the situation in the US. Remember that we observed a sharp revenue decline between 2008 and 2009 and we want to find out reasons for this. Therefore change country to US (1) and remove all other filters. Since revenue is in local currency, change the format to $\$$. In order to obtain Customer and City in two separate columns (2) you have to switch to the Classic PivotTable layout (cf. PivotTable Options). We observe that a very important customer is lost between 2010 and 2011 (3).

| Country | US 7 |  | 2008 | 2009 | 2010 | 2011 | Grand Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sum of Revenue |  | EAR |  |  |  |  |  |
| CustomerDescr $\quad \square$ | City - | 2007 |  |  |  |  |  |
| $\square$ Beantown Bikes | Boston | \$4.265.437 | \$4.141.214 | \$2.853.740 | \$3.486.673 | \$3.922.744 | \$18.669.809 |
| $\square$ Big Apple Bikes | New York City | \$2.512.306 | \$2.515.725 | \$1.701.089 | \$1.864.509 | \$2.371.440 | \$10.965.070 |
| $\square$ DC Bikes | Washington DC | \$2.022.173 | \$1.930.335 | \$1.389.631 | \$1.480.469 | \$1.813.882 | \$8.636.490 |
| $\square$ Furniture City Bikes | Grand Rapids | \$942.490 | \$894.097 | \$579.003 | \$670.377 | \$742.830 | \$3.828.798 |
| $\square$ Motown Bikes | Der | \$2.204.387 | \$1.722.545 | \$1.459.930 | \$1.615.603 | \$1.789.923 | \$8.792.389 |
| $\Theta$ Northwest Bikes | Sei | \$1.979.204 | \$1.863.327 | \$1.388.454 | \$1.499.900 | \$1.843.000 | \$8.573.885 |
| $\square$ Peachtree Bikes | Atlanta | \$2.084.956 | \$1.880.627 | \$1.405.432 | \$1.359.690 | \$1.746.020 | \$8.476.725 |
| $\square$ Philly Bikes | Philadelphia | \$2.038.263 | \$1.861.628 | \$1.304.664 | \$1.507.449 | \$1.798.689 | \$8.510.693 |
| $\square$ Rocky Mountain Bikes | Denver | \$2.409.330 | \$2.470.058 | \$1.712.070 | \$2.056.063 | \$2.165.340 | \$10.812.862 |
| $\square$ Silicon Valley Bikes | Palo Alto | \$5.504.421 | \$5.062.581 | \$4.216.176 | \$2.989.108 |  | \$17.772.286 |
| $\square$ SoCal Bikes | Irvine | \$1.778.550 | \$1.830.065 | \$1.455.127 | \$1.622.934 | \$1.44 | \$8.178.555 |
| $\square$ Windy City Bikes | Chicago | \$2.022.685 | \$1.826.213 | \$1.380.414 | \$1.509.892 | \$1.7. | \$8.532.463 |
| Grand Total |  | \$29.764.202 | \$27.998.418 | \$20.845.731 | \$21.662.670 | \$21.479.002 | \$121.750.023 |

### 1.10 Insert a Chart

We want to explore this in more detail and use a chart to visualize the data. Filter Silicon Valley Bikes and Beantown Bikes Boston and the years 2009 to 2011 (dice operator). Drill down to calendar month and insert a line chart


We observe that revenue of Silicon Valley Bikes is zero from August 2010 on. We have to ask the responsible sales person what was
going on here.

### 1.11 Conditional Formatting

In order to detect other effects we remove the filter on the calendar year, exclude this customer from the subsequent steps....

... and look at the monthly values compared to the previous year.


This shows a decline in September 2008 (Lehman crisis) which is partially recovered in the following years.


## CALCULATED KEY FIGURES

So far Robert restricted his investigation to the key figure revenue and found three different incidents which influenced our revenue, being a new innovation in Germany (E-Bike) and Lehman crisis and loss of the biggest customer in the US.

However the original data includes discount and cost of goods manufactured as well. So Robert extends his analysis on net sales and contribution margin.

## NOTE

The key figures can be calculated as follows
Net sales $=$ Revenue - Discount
Contribution Margin $=$ Net Sales - Cost of Goods Manufactured
Contribution Margin Ratio = Contribution Margin / Revenue

## TASK

Now techniques for calculating new key figures based on existing key figures will be shown.

### 1.12 Calculate Contribution Margin

Explore which product made in 2011 the most Contribution Margin in USD...

| YEAR | 2011 |  |
| :---: | :---: | :---: |
| Row Labels | Sum of Contribution Margin USD | Sum C |
| PRRD1000 | \$3.539.785 |  |
| ORMN1000 | \$3.209.6 |  |
| PRTR2000 | \$3.242.C |  |
| DXTR2000 | \$2.867.280 |  |
| DXRD1000 | \$2.203.481 |  |
| ORHT2000 | \$2.205.006 |  |
| ORHT1000 | \$1.338.220 |  |
| PRTR1000 | \$1.537.638 |  |
| ORWN1000 | \$1.422.158 |  |
| pRTR2n@ | \$1 402108 |  |

1.13 Calculate Contribution Margin Ratio
... and the most Contribution Margin Ratio

| YEAR | 2011 Tr |  |
| :---: | :---: | :---: |
| Row Labels $-\frac{1}{}$ | Sum of Contribution Margin USD | Sum of Contributuion Margin Ratio |
| FXGR1000 | \$10.792 | 56,1\% |
| DXTR3000 | \$1.285.822 | 55, |
| DXTR2000 | \$2.867.288 | 55, |
| DXTR1000 | \$1.332.920 | 55,4\% |
| PRTR2000 | \$3.242.067 | 55,4\% |
| PRTR3000 | \$1.402.108 | 55,3\% |
| PRTR1000 | \$1.537.638 | 55,2\% |
| CITY1000 | \$56.004 | 55,2\% |
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## 2 Develop your Skills

TASK

Now it is time you practice some of the skills we have just covered.

### 2.1 Flops

What product sold the least number of units?

### 2.2 Top Seller

What product category provided the most revenue in $2011 ?$

### 2.3 Sales by Product Category

What percentage did the off-road bikes contribute to the overall bicycle sales quantity?
In which three cities was this percentage significantly above the average?

### 2.4 Seasonal Behaviour

Bicycles and accessories are more likely to be bought in spring and summer as in fall and winter time. Find which product is an exception to this rule.

