

MANAGEMENT AND ADMINISTRATION OF NONPROFIT ORGANIZATIONS
FALL 2017

ASSIGNMENT 4 – THREE PAGE PAPER

DUE DATE: WEDNESDAY 15 NOVEMBER 2017, 5PM (PLEASE UPLOAD ONTO CANVAS)

Case Study: Governance at the Reliance Hospital (Uploaded on Canvas)

The Reliance Hospital case identifies many **governance issues** facing the CEO, Patricia Lynch. She has accomplished a great deal in her first two years in the role. As often happens, there are more issues to deal with than she can accomplish in the short-term. In no more than three, double-spaced pages:

- A. Evaluate the current performance of the Reliance Board;
- B. Identify the most important issues for Lynch to address first, and analyze whether there are opportunities or constraints in addressing each issue (as appropriate);
- C. Lay out a brief action plan for addressing those issues, including the desired outcome of your recommendations and why you chose to sequence your action plan in a certain order.

THIS CASE INVOLVES PHYSICIAN BOARD MEMBERS, A UNIQUE FACET OF HOSPITAL BOARDS. Unless you are familiar with hospital boards and eager to address that issue, focus your efforts on some of the many other issues Lynch must address.

You should reference class material where appropriate (whether from class sessions or from the readings) to substantiate your analysis.

Please upload to your personal Dropbox folder on Canvas by 5pm on the due date.

Please name the file in the following format: YourLastName_Assignment4_UNI

Please use the following format:

- Times Roman font, 12-point;
- One-inch margins on all sides
- Three Pages, Double-spaced
- References as Footnotes or Endnotes, where appropriate

A LONGER ASSIGNMENT WILL RESULT IN A LOWER GRADE.